

Community Memorial Hospital
855 South Main Street
Oconto Falls, WI 54154
(920) 846-3444

Type: GMS Critical Access Hospital
Control: Other Not for Profit
Fiscal Year: 10/01/01 to 09/30/02

County: Oconto
Analysis Area: Northeastern (4)
Volume Group: 2

Selected Utilization Statistics	FY 2002	All GMS Hospitals		Analysis Area ⁴		Volume Group ²		FY 2002 vs. 2001	
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2001	Ratio
Occupancy Rate (%)									
Adult medical-surgical	33.5%	57.4%	0.58	54.6%	0.61	30.0%	1.12	34.6%	0.97
Obstetrics	15.9%	39.6%	0.40	32.9%	0.48	16.4%	0.97	17.0%	0.94
Pediatrics	4.8%	48.0%	0.10	26.5%	0.18	6.4%	0.74	7.7%	0.63
Total hospital	26.8%	55.9%	0.48	49.4%	0.54	28.9%	0.93	28.4%	0.95
Average Census (Patients)									
Adult medical-surgical	6.0	30.4	0.20	30.9	0.20	5.7	1.05	6.2	0.97
Obstetrics	0.3	3.9	0.08	3.8	0.08	0.2	1.48	0.3	0.94
Pediatrics	0.1	1.8	0.05	1.3	0.08	0.0	3.23	0.2	0.63
Total hospital	6.7	55.4	0.12	50.6	0.13	7.2	0.93	7.1	0.95
Average Length of Stay (Days)									
Adult medical-surgical	3.3	3.9	0.84	3.7	0.90	3.3	1.01	3.3	1.01
Obstetrics	2.2	2.4	0.93	2.3	0.98	2.1	1.05	2.0	1.13
Pediatrics	1.8	2.4	0.76	2.7	0.69	1.8	1.05	1.6	1.18
Total hospital	3.1	4.3	0.71	4.0	0.78	2.2	1.40	3.1	1.00
Surgical Operations									
Inpatient	147	1,424	0.10	1,615	0.09	161	0.91	120	1.23
Outpatient	444	3,187	0.14	4,009	0.11	905	0.49	466	0.95
Inpatient as % of all surgeries	24.9%	30.9%	0.81	28.7%	0.87	15.1%	1.64	20.5%	1.21
Outpatient Visits									
Non-emergency visits	31,948	75,046	0.43	70,218	0.45	28,464	1.12	25,858	1.24
Emergency visits	6,181	14,086	0.44	18,906	0.33	5,806	1.06	6,108	1.01
Full-time Equivalents (FTEs)									
Administrators	1.0	14.8	0.07	16.9	0.06	4.7	0.21	1.0	1.00
Nurses, licensed	36.1	160.1	0.23	185.2	0.19	29.7	1.22	33.9	1.07
Ancillary nursing personnel	7.7	54.3	0.14	57.9	0.13	8.9	0.87	8.7	0.89
All other personnel	85.4	384.2	0.22	435.3	0.20	78.0	1.10	77.1	1.11
Total FTEs	130.3	613.5	0.21	695.3	0.19	121.3	1.07	120.7	1.08
FTEs per 100 Patient Census (Adjusted)									
Administrators	5.1	14.6	0.35	16.3	0.31	23.2	0.22	5.2	0.98
Nurses, licensed	184.0	157.9	1.16	178.8	1.03	145.5	1.26	176.4	1.04
Ancillary nursing personnel	39.4	53.6	0.74	55.9	0.70	43.6	0.90	45.4	0.87
All other personnel	435.4	378.9	1.15	420.3	1.04	382.7	1.14	401.4	1.08
Total FTEs	663.9	605.0	1.10	671.4	0.99	595.0	1.12	628.4	1.06

Total Hospital:		Contract with:		Medicare-certified Swing Beds:		Newborn Nursery:	
Beds set up and staffed	25	Health maintenance		Beds set up and staffed	10	Bassinets	2
Discharges	915	organization (HMO)	No	Discharges	119	Total births	49
Inpatient days	2,449	Preferred Provider		Inpatient days	984	Newborn days	95
		organization (PPO)	Yes				

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Inpatient Service Area

Inpatient Service Area	Level of Service*	Beds Set Up and Staffed 09/30/02	Discharges and Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
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General Medical-Surgical:							
Adult medical-surgical, acute	1	18	664	2,201	33.5%	6.0	3.3
Orthopedic	2	0	0	0	. %	0.0	.
Rehab. and physical medicine	4	0	0	0	. %	0.0	.
Hospice	2	0	0	0	. %	0.0	.
Acute long term care	5	0	0	0	. %	0.0	.
Other acute	5	0	0	0	. %	0.0	.
Pediatric, acute	2	2	19	35	4.8%	0.1	1.8
Obstetrics	1	2	52	116	15.9%	0.3	2.2
Psychiatric	5	0	0	0	. %	0.0	.
Alcoholism/chemical dependency	5	0	0	0	. %	0.0	.
ICU/CCU:							
Medical-surgical intensive care	2	0	0	0	. %	0.0	.
Cardiac intensive care	5	0	0	0	. %	0.0	.
Pediatric intensive care	2	0	0	0	. %	0.0	.
Burn care	5	0	0	0	. %	0.0	.
Mixed intensive care	1	3	61	97	8.9%	0.3	1.6
Step-down (special care)	5	0	0	0	. %	0.0	.
Neonatal intensive/intermediate care	5	0	0	0	. %	0.0	.
Other intensive care	5	0	0	0	. %	0.0	.
Subacute care	5	0	0	0	. %	0.0	.
Other inpatient	5	0	0	0	. %	0.0	.

Note: data should be used only in rows; do not summarize columns.

* 1=Provided-Distinct Unit, 2=Provided-Not Distinct Unit, 3=Available in Network, 4=Contracted, 5=Service Not Provided.

** Transfers, which may be estimated, refer only to those between units.

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
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Administrators/asst. administrators	1	0	1.0	Radiological services personnel	3	7	3.3
Physicians and dentists	6	0	6.0	Occupational therapists	0	0	0.0
Medical and dental residents	0	0	0.0	Occupational therapy assistants/aides	0	3	1.8
Registered nurses	18	28	29.4	Physical therapists	0	0	0.0
Certified nurse midwives	0	0	0.0	Physical therapy assistants/aides	2	3	3.6
Licensed practical nurses	5	7	6.7	Recreational therapists	0	0	0.0
Ancillary nursing personnel	4	12	7.7	Psychologists	0	0	0.0
Physician assistants	1	0	1.0	Social workers	0	0	0.0
Nurse Practitioners	0	0	0.0	All other health professionals	1	4	3.5
Medical records personnel	5	2	6.9	All other personnel	31	31	48.5
Pharmacy personnel	1	5	3.4	<hr/>			
Clinical laboratory personnel	7	1	7.4	TOTAL	85	103	130.3

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Income Statement		Assets		Liabilities and Fund Balances	
Gross patient revenue	\$18,861,114	Cash and cash equivalents	\$1,534,994	Current liabilities	\$2,501,909
Less deductions	5,193,828	Net Patient receivables	2,031,756	Long-term debt	383,577
Net patient revenue	13,667,286	Other receivables	149,172	Other liabilities	0
Plus other revenue	371,346	Land, bldgs and equip: Net	4,910,476	Subtotal	2,885,486
Total revenue	14,038,632	Other assets	770,964		
Less expenses	13,092,051			Unrestricted fund balance	6,511,876
Nonoperating gains/losses	3,553	Total Assets	\$9,397,362	Total liabilities & fund balance	\$9,397,362
Net Income	\$950,134			Restricted fund balances	\$0

Selected Financial Statistics	FY 2002	All GMS Hospitals		Analysis Area 4		Volume Group 1		FY 2002 vs. 2001	
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2001	Ratio
Gross Rev as % Total Gross Patient Revenue									
Medicare [\$8,217,264]	43.6%	41.7%	1.05	41.5%	1.05	45.6%	0.96	45.1%	0.97
Medical Assistance [\$1,706,835]	9.0%	9.0%	1.00	6.6%	1.38	7.8%	1.16	8.5%	1.06
Commercial [\$7,998,230]	42.4%	43.2%	0.98	46.8%	0.91	39.7%	1.07	40.2%	1.05
All other [\$938,785]	5.0%	6.1%	0.82	5.2%	0.96	6.9%	0.72	6.1%	0.81
Deductions as % of Total Gross Patient Revenue									
Medicare [\$2,883,836]	15.3%	23.7%	0.64	22.7%	0.67	21.9%	0.70	19.2%	0.80
Medical Assistance [\$1,105,424]	5.9%	6.0%	0.98	4.0%	1.46	4.0%	1.46	5.1%	1.16
Commercial [\$820,077]	4.3%	9.4%	0.46	7.1%	0.61	6.1%	0.71	4.7%	0.93
Charity care [\$299,863]	1.6%	1.2%	1.32	1.6%	1.01	0.7%	2.21	0.9%	1.79
All other [\$84,628]	0.4%	1.4%	0.32	1.0%	0.43	0.9%	0.53	0.0%	11.14
Total deductions [\$5,193,828]	27.5%	41.7%	0.66	36.5%	0.76	33.7%	0.82	29.9%	0.92
Other Revenue and Net Gains or Losses									
Other revenue as % of total revenue	2.6%	5.1%	0.52	3.7%	0.71	2.9%	0.90	2.9%	0.90
Net gains/losses as % of net income	0.4%	5.3%	0.07	4.7%	0.08	0.4%	0.95	8.2%	0.05
Expenses as % of Total Expenses									
Salary/fringe benefit[\$6,897,056]	52.7%	47.8%	1.10	54.2%	0.97	51.8%	1.02	55.0%	0.96
Supplies and services[\$4,832,569]	36.9%	40.5%	0.91	32.5%	1.14	34.0%	1.09	35.2%	1.05
Capital component [\$706,004]	5.4%	8.7%	0.62	10.6%	0.51	10.0%	0.54	5.1%	1.05
Bad debt [\$656,422]	5.0%	3.0%	1.68	2.7%	1.88	4.1%	1.21	4.6%	1.09
Fiscal Statistics									
Operating margin	6.7%	6.1%	1.11	1.4%	4.78	6.0%	1.13	14.3%	0.47
Total hospital profit margin	6.8%	6.4%	1.06	1.5%	4.57	6.0%	1.13	15.4%	0.44
Return on equity	14.6%	10.0%	1.46	2.2%	6.74	12.9%	1.13	34.5%	0.42
Current ratio	1.6	2.5	0.65	2.6	0.63	1.6	1.00	2.3	0.72
Days in net patient accounts receivable	54.3	57.8	0.94	66.2	0.82	66.9	0.81	.	.
Average payment period	73.2	52.6	1.39	54.2	1.35	68.0	1.08	84.5	0.87
Equity financing	69.3%	56.2%	1.23	51.8%	1.34	49.6%	1.40	65.9%	1.05
Long-term debt to equity ratio	0.1	0.5	0.12	0.5	0.11	0.6	0.09	0.1	0.61
Times interest earned	25.2	5.0	5.03	1.6	16.2	4.0	6.37	36.4	0.69
Total asset turnover	1.5	0.9	1.70	0.8	1.97	1.1	1.40	1.5	1.02
Average age of plant: years	10.1	9.5	1.06	7.9	1.28	9.2	1.10	12.7	0.80
Increase (decrease) total net patient rev	. %	. %	.	. %	.	. %	.	23.0%	.
Output gross rev (% of total gross pt. rev)	65.8%	44.1%	1.49	50.8%	1.30	65.7%	1.00	63.9%	1.03
Net Revenue Statistics									
Inpatient net revenue per discharge	\$5,707	\$7,870	0.73	\$6,864	0.83	\$3,434	1.66	\$4,845	1.18
Inpatient net revenue per day	\$1,855	\$1,834	1.01	\$1,717	1.08	\$1,535	1.21	\$1,622	1.14
Outpatient net rev per visit	\$239	\$343	0.70	\$393	0.61	\$232	1.03	\$246	0.97